

COUNCIL CONTROLLED ORGANISATIONS – STATEMENT [DRAFT]

We are involved with and are represented in a number of organisations that support the realisation of our vision for the Waitomo District. Council Controlled Organisations (CCOs) are any organisation in which one or more local authorities control 50% or more of the voting rights or appoint 50% or more of the directors.

We have interest in these CCOs:

- Waikato Local Authorities Shared Services Ltd
- Inframax Construction Ltd

The tables in this section explain what these organisations do, our objectives in regard to ownership, nature and scope of activities, key performance targets and outcomes.

We manage and monitor our investments in CCOs by setting a statement of expectation for Inframax Construction Ltd, reviewing and adopting statements of intent, reviewing six monthly and annual reports at our Audit Risk and Finance Committee.

| ORGANISATION | WAIKATO LOCAL AUTHORITY SHARED SERVICES LIMITED (WLASS) |
|-------------------------------------|--|
| OWNERSHIP | Equal ownership with 11 other local authorities in the Waikato region. |
| REPRESENTATION (TOTAL MEMBERS) | WLASS has 6 directors, An Independent Chair and 5 directors appointed by shareholding councils. |
| SIGNIFICANT POLICIES AND OBJECTIVES | To make a regional leadership contribution and seek opportunities to operate more efficiently by participating with the region's local authorities on shared services, particularly in respect of information collection and management, with the aim of reducing the cost of those activities to the community at large. |
| NATURE AND SCOPE OF ACTIVITIES | <p>The company has 12 major initiatives under the WLASS umbrella, plus a support role for the collaborative work streams of the Waikato Mayoral Forum.</p> <ul style="list-style-type: none"> • Shared Valuation Data Service (SVDS) • Road Asset Technical Accord (RATA) • Waikato Regional Transportation Model (WRTM) • Waikato Building Consent Group (WBCG) • Future Proof • Regional Infrastructure Technical Specifications (RITS) • Energy management • Local Government Contractor Health & Safety Pre-qualification Scheme • Historic aerial photos • Waikato Regional Aerial Photography Service (WRAPS) • Aligned Resource Consent planning • Joint procurement initiatives • |
| KEY PERFORMANCE TARGETS | <ul style="list-style-type: none"> • Statement of Corporate Intent is presented to Council. • Interim Report and Annual Report is presented to the Audit Risk and Finance Subcommittee. • Financial Forecasts and Performance Targets are specified annually in the Statement of Corporate Intent. • Joint procurement initiatives for goods and services for WLASS Councils will be investigated and implemented • Priorities for collaboration are identified, business cases are developed for the highest priority projects, and the projects are implemented. • Existing contracts are managed and renegotiated as required. • Administration expenditure shall be managed and monitored • The Shared Valuation Data (SVDS) is reliable, well maintained and available to users at least 99% of normal working hours. |

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| ORGANISATION | WAIKATO LOCAL AUTHORITY SHARED SERVICES LIMITED (WLASS) | | |
| | <ul style="list-style-type: none"> The Waikato Regional Transport Model (WRTM) is reliable, well managed and available to all users Shareholders are surveyed annually and satisfied with the performance of WLASS Shareholders are informed on the benefits being provided to shareholding council by WLASS Financial forecasts to be achieved | | |
| | Financial Forecasts | 2021/22 | 2022/23 |
| | EBITDA | <i>To be populated post adoption of SOI by Council</i> | |
| | Net surplus /(deficit) before tax | | |

| ORGANISATION | INFRAMAX CONSTRUCTION LIMITED (ICL) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|---|---------|---------|--|---------|---------|---------|---------------------------------|--|--|--|-----------------------|------------------------|------------------------|----------------------------------|----------------------------------|--|--|--|---------------------|---------|---------|---------|--------------|--|--|--|---------------|--------|---------|----------------|
| OWNERSHIP | 100% ownership by Waitomo District Council. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| REPRESENTATION (TOTAL MEMBERS) | ICL has 3 directors | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| SIGNIFICANT POLICIES AND OBJECTIVES | The principle objective of Inframax Construction Limited is to operate as a successful business and to contribute to the well-being of the communities in which it operates. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| NATURE AND SCOPE OF ACTIVITIES | <ul style="list-style-type: none"> The core business of the Company will be roading maintenance and construction, quarrying and crushing of aggregates and maintenance and construction of utilities and infrastructure assets. The company will compete for infrastructure contracts in the central western North Island Districts and in other areas where it is identified that such contracts will yield an appropriate rate of return or where the Company believes that there are sound commercial reasons for doing so. The Company may expand into other ventures and/or activities that are consistent with the Company's objectives and the provisions of the Local Government Act 2002. | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| KEY PERFORMANCE TARGETS | <ul style="list-style-type: none"> Interim Report and Annual Report is presented to the Audit Risk and Finance Subcommittee. Statement of Corporate Intent is presented to Council. Non Financial measures <table border="1"> <thead> <tr> <th></th> <th>2021/22</th> <th>2022/23</th> <th>2023/24</th> </tr> </thead> <tbody> <tr> <td>Lost time injury frequency rate</td> <td colspan="3" rowspan="5"><i>To be populated post adoption of SOI by Council</i></td> </tr> <tr> <td>ACC compensation days</td> </tr> <tr> <td>ISO 9001 accreditation</td> </tr> <tr> <td>ISO 9001 accreditation</td> </tr> <tr> <td>Environmental consent compliance</td> </tr> <tr> <td>Number of local events supported</td> <td colspan="3"></td> </tr> </tbody> </table> <p>Financial forecasts to be achieved</p> <table border="1"> <thead> <tr> <th>Financial Forecasts</th> <th>2021/22</th> <th>2022/23</th> <th>2023/24</th> </tr> </thead> <tbody> <tr> <td>Equity Ratio</td> <td colspan="3" rowspan="5"><i>To be populated post adoption of SOI by Council</i></td> </tr> <tr> <td>Current Ratio</td> </tr> <tr> <td>EBITDA</td> </tr> <tr> <td>Revenue</td> </tr> <tr> <td>Bank Covenants</td> </tr> </tbody> </table> | | | | 2021/22 | 2022/23 | 2023/24 | Lost time injury frequency rate | <i>To be populated post adoption of SOI by Council</i> | | | ACC compensation days | ISO 9001 accreditation | ISO 9001 accreditation | Environmental consent compliance | Number of local events supported | | | | Financial Forecasts | 2021/22 | 2022/23 | 2023/24 | Equity Ratio | <i>To be populated post adoption of SOI by Council</i> | | | Current Ratio | EBITDA | Revenue | Bank Covenants |
| | 2021/22 | 2022/23 | 2023/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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